



# Corporate Presentation 3Q 2019

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Novembre 2019

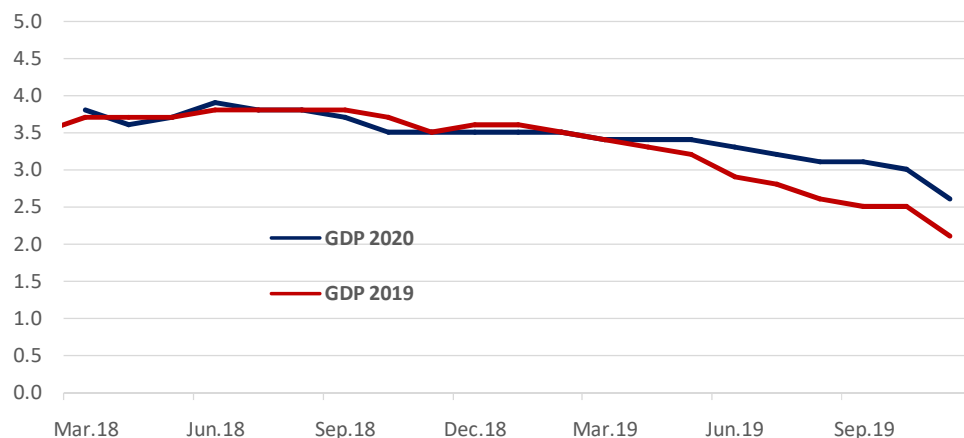
# Chilean financial system



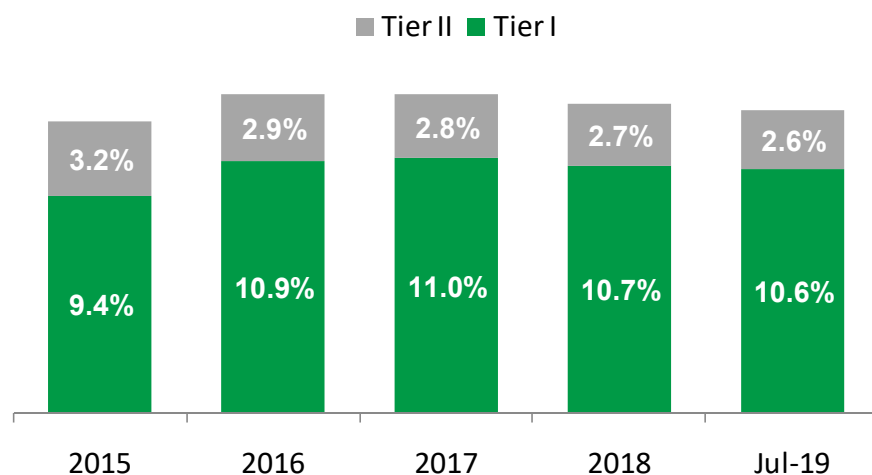
# 1 ...with a robust financial system...



## CHILE. Evolution of GDP growth projections 2019-2020

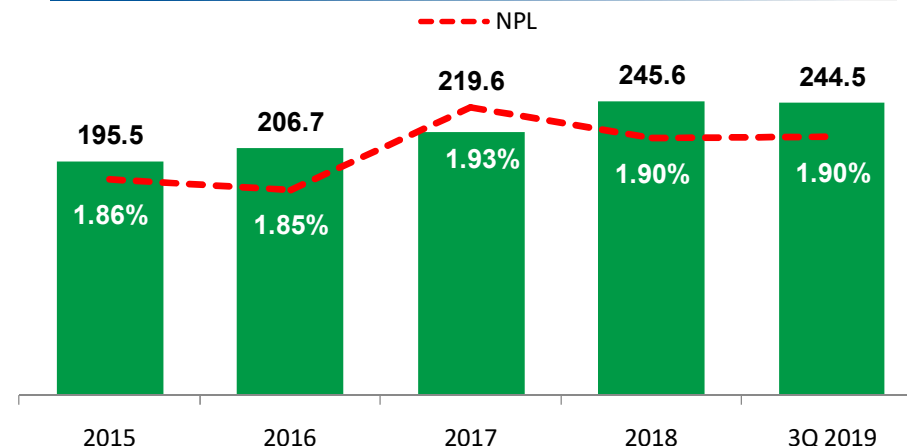


## Banking system capitalization ratio



Source: CMF. Tier I and Tier II calculated as core capital and supplementary capital as % of total risk weighted assets respectively

## Total loans in the banking system<sup>1</sup> (US\$bn)



Source: CMF

Note: Figures are converted to US\$ using an FX of USD/CLP of 728.21 (October 1st 2019)

<sup>1</sup> Figures exclude CNB (City National Bank) and Itau Corpbanca operations in Colombia

## Chilean banking regulation – upgrading to Basel III

- New General Banking Law was approved and seeks to align capital requirements in Chile with Basel III guidelines,
- It would ask for at least an additional 2.5% in required capital (conservation buffer), in addition to the 8% currently in place.
- we expect to have an extra 1.25%-1.75% capital requirement as we are one of the larger banks in Chile, we are now expecting the credit risk-weighted assets (CRWA) factors for enquiries while the operational risk-weighted assets (ORWA) are currently published by CMF and we don't expect too many changes because it's very similar to Basel III.
- Implementation will be phased over a period of 5 years.

# Bci at a glance



# Leading financial institution in Chile by assets...



## Profitable and financially sound

as of September 2019



**US\$64.6 bn**  
(+18.9% YoY)  
Total assets

**US\$45.0 bn**  
(+12.7% YoY)  
Total loans

**US\$443 mm**  
Net Income YTD  
(ROAE 12.03%)\*\*

**US\$8.92bn**  
Market Cap<sup>2</sup>

**A2**  
MOODY'S

**A**  
S&P Global  
Ratings

**A**  
Fitch  
Ratings

Credit\_rating\_profile:

## Retail, Wholesale and Investment bank

- Segments (Affluent, Mass Affluent, Mass Market)
- SMEs
- Credit Cards
- Mortgage
- Consumer loans
- Deposits
- Commercial Bank
- Private bank
- Treasury Products
- Corporate Banking
- Asset Management
- Cash Management
- Factoring
- Leasing
- Stock brokerage
- Insurance brokerage

## Diversified business model

Largest bank in Chile (total assets)

3<sup>rd</sup> Largest Florida-based bank



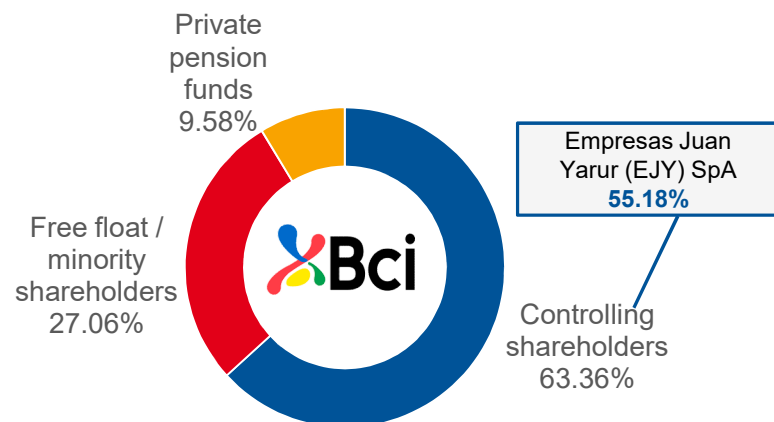
CNB : 24% Assets  
Bci Miami : 6% Assets



# ...with a successful strategy supported by its strong corporate governance



## Long-term support from its controlling shareholders...



## ...and strong corporate governance

- Board of Directors is composed by **experts in various fields, academics, economists, bankers and individuals connected with the world of technology**, who share a **long-term vision**
- The Board of Directors includes **2 independent directors**, who actively participate in the Bank's committees
- Recognized for its **Corporate Governance** structure



*Best corporate governance*



*Corporate reputation*

### Strategic priorities

**1 Leverage digital customer experience to achieve competitive advantage**

- Best-in-class customer experience through digital transformation

**2 Drive sustainable growth, while maintaining prudent risk**

- Drive selective growth in line with defined risk-appetite
- Optimize capital structure
- Further deploy our international business

**3 Enhance leadership and collaboration throughout the organization**

- Promote disruptive innovation and boost collaboration
- Strive to create sustainable value for all our stakeholders

***Throughout its 80 year history, Bci has maintained high growth, profitability and corporate governance standards***

# ...Balance sheet



| US\$ million (*)            | 2015          | 2016          | 2017          | 2018          | CAGR<br>2015-2018 | Sep 2018      | Sep 2019      | %Δ            |
|-----------------------------|---------------|---------------|---------------|---------------|-------------------|---------------|---------------|---------------|
| Cash                        | 1,748         | 2,166         | 2,054         | 2,827         | 17.39%            | 2,532         | 3,319         | 31.10%        |
| Securities                  | 5,090         | 5,209         | 6,496         | 7,238         | 12.45%            | 7,162         | 7,714         | 7.71%         |
| Loans                       | 27,382        | 30,455        | 33,383        | 41,027        | 14.43%            | 39,281        | 44,073        | 12.20%        |
| Other Financial Instruments | 362           | 418           | 305           | 82            | -39.07%           | 69            | 120           | 73.46%        |
| Fixed Assets                | 388           | 384           | 371           | 386           | -0.16%            | 376           | 370           | -1.73%        |
| Other Assets                | 4,542         | 3,849         | 3,921         | 5,223         | 4.77%             | 4,906         | 8,996         | 83.35%        |
| <b>Total Assets</b>         | <b>39,512</b> | <b>42,481</b> | <b>46,530</b> | <b>56,783</b> | <b>12.85%</b>     | <b>54,326</b> | <b>64,591</b> | <b>18.90%</b> |
| Deposits on Demand          | 11,051        | 11,253        | 13,093        | 16,784        | 14.95%            | 15,218        | 17,765        | 16.73%        |
| Time Deposits               | 12,774        | 13,674        | 14,683        | 16,930        | 9.85%             | 17,402        | 16,825        | -3.31%        |
| Interbank Borrowings        | 2,458         | 2,264         | 2,409         | 3,788         | 15.50%            | 3,370         | 4,679         | 38.84%        |
| Bonds Payable               | 5,249         | 6,040         | 6,894         | 8,209         | 16.07%            | 7,850         | 10,004        | 27.45%        |
| Other Liabilities           | 5,232         | 5,791         | 5,704         | 6,322         | 6.51%             | 6,469         | 10,286        | 59.00%        |
| Equity                      | <b>2,747</b>  | <b>3,459</b>  | <b>3,747</b>  | <b>4,749</b>  | <b>20.02%</b>     | 4,017         | 5,032         | 25.27%        |
| <b>Total Liabilities</b>    | <b>39,512</b> | <b>42,481</b> | <b>46,530</b> | <b>56,783</b> | <b>12.85%</b>     | <b>54,326</b> | <b>64,591</b> | <b>18.90%</b> |

Figures are converted to US\$ using an FX of USD/CLP of 728.21 (October 1st 2019)  
includes operations of CNB

# ...Financial results



| US\$ million (*)                                               | 2015         | 2016         | 2017         | 2018          | CAGR<br>2015-2018 | Sep 2018     | Sep 2019     | %Δ            |
|----------------------------------------------------------------|--------------|--------------|--------------|---------------|-------------------|--------------|--------------|---------------|
| Net Interest Income                                            | 1,099        | 1,243        | 1,284        | 1,483         | 12.04%            | 1,074        | 1,335        | 24.30%        |
| Net Service Fee Income                                         | 322          | 373          | 369          | 420           | 13.00%            | 301          | 363          | 20.35%        |
| <b>Operating Income</b>                                        | <b>1,421</b> | <b>1,616</b> | <b>1,653</b> | <b>1,904</b>  | <b>12.25%</b>     | <b>1,375</b> | <b>1,698</b> | <b>23.44%</b> |
| Other Operating Income                                         | 188          | 149          | 243          | 273           | 11.82%            | 197          | 221          | 12.0%         |
| Provision for loan losses                                      | -260         | -252         | -292         | -366          | 10.89%            | -262         | -408         | 55.86%        |
| <b>Operating Income, net of loan losses, interest and fees</b> | <b>1,349</b> | <b>1,513</b> | <b>1,604</b> | <b>1,811</b>  | <b>12.47%</b>     | <b>1,311</b> | <b>1,511</b> | <b>15.24%</b> |
| Personal salaries and expenses                                 | -418         | -512         | -548         | -638          | 18.86%            | -457         | -493         | 7.87%         |
| Administrative Expenses                                        | -260         | -310         | -339         | -401          | 21.29%            | -286         | -329         | 15.07%        |
| Depreciation and Amortization                                  | -60          | -76          | -83          | -93           | 18.17%            | -67          | -105         | 56.92%        |
| <b>Total operating expenses</b>                                | <b>-801</b>  | <b>-897</b>  | <b>-970</b>  | <b>-1,132</b> | <b>17.11%</b>     | <b>-810</b>  | <b>-927</b>  | <b>14.48%</b> |
| <b>Total Net Operating Income</b>                              | <b>549</b>   | <b>583</b>   | <b>740</b>   | <b>714</b>    | <b>7.87%</b>      | <b>550</b>   | <b>565</b>   | <b>2.63%</b>  |
| Income Tax                                                     | -94          | -116         | -230         | -170          | 20.36%            | -134         | -122         | -9.06%        |
| <b>Consolidated Net Income for the Year</b>                    | <b>454</b>   | <b>467</b>   | <b>510</b>   | <b>544</b>    | <b>4.90%</b>      | <b>416</b>   | <b>443</b>   | <b>6.40%</b>  |

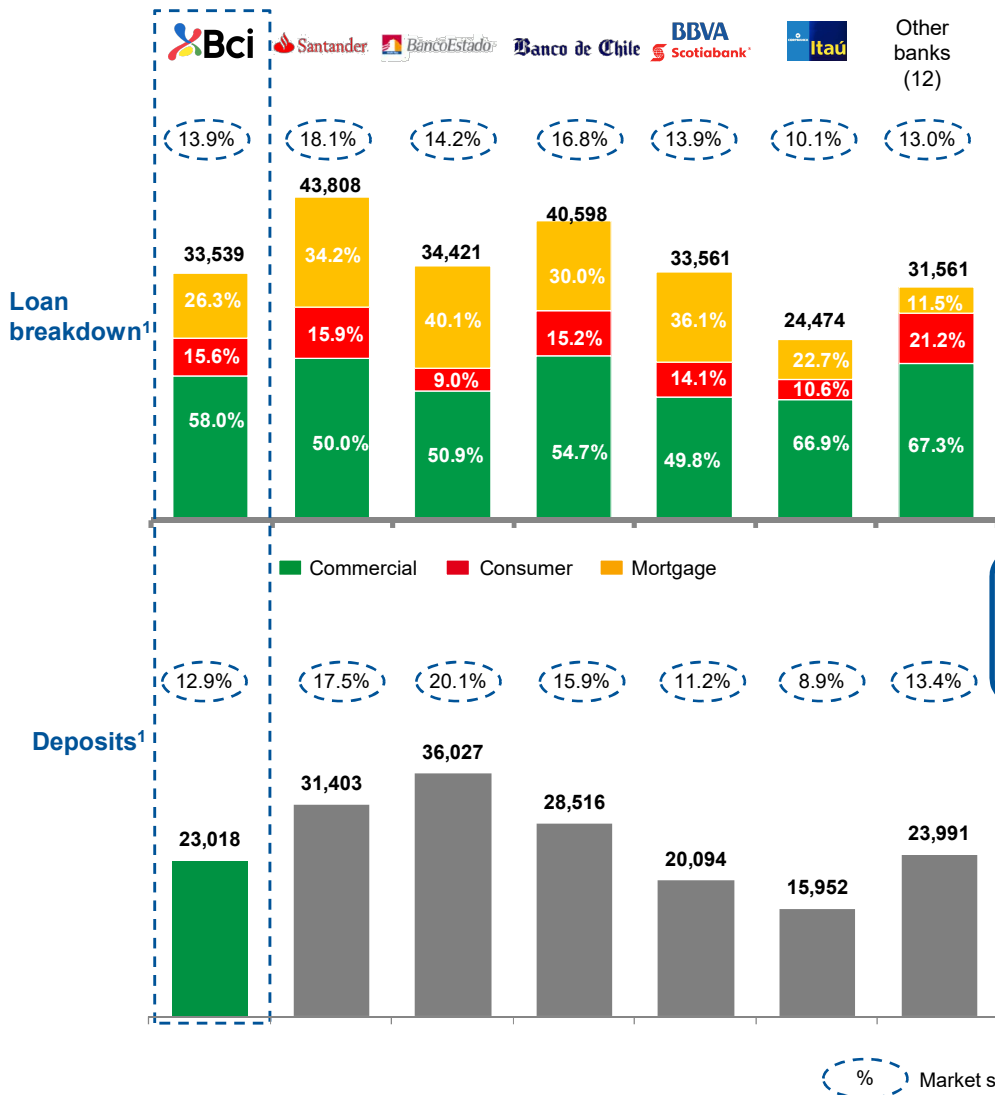
Figures are converted to US\$ using an FX of USD/CLP of 728.21 (October 1st 2019)  
includes operations of CNB

# ...and where Bci is has a relevant position in the market...



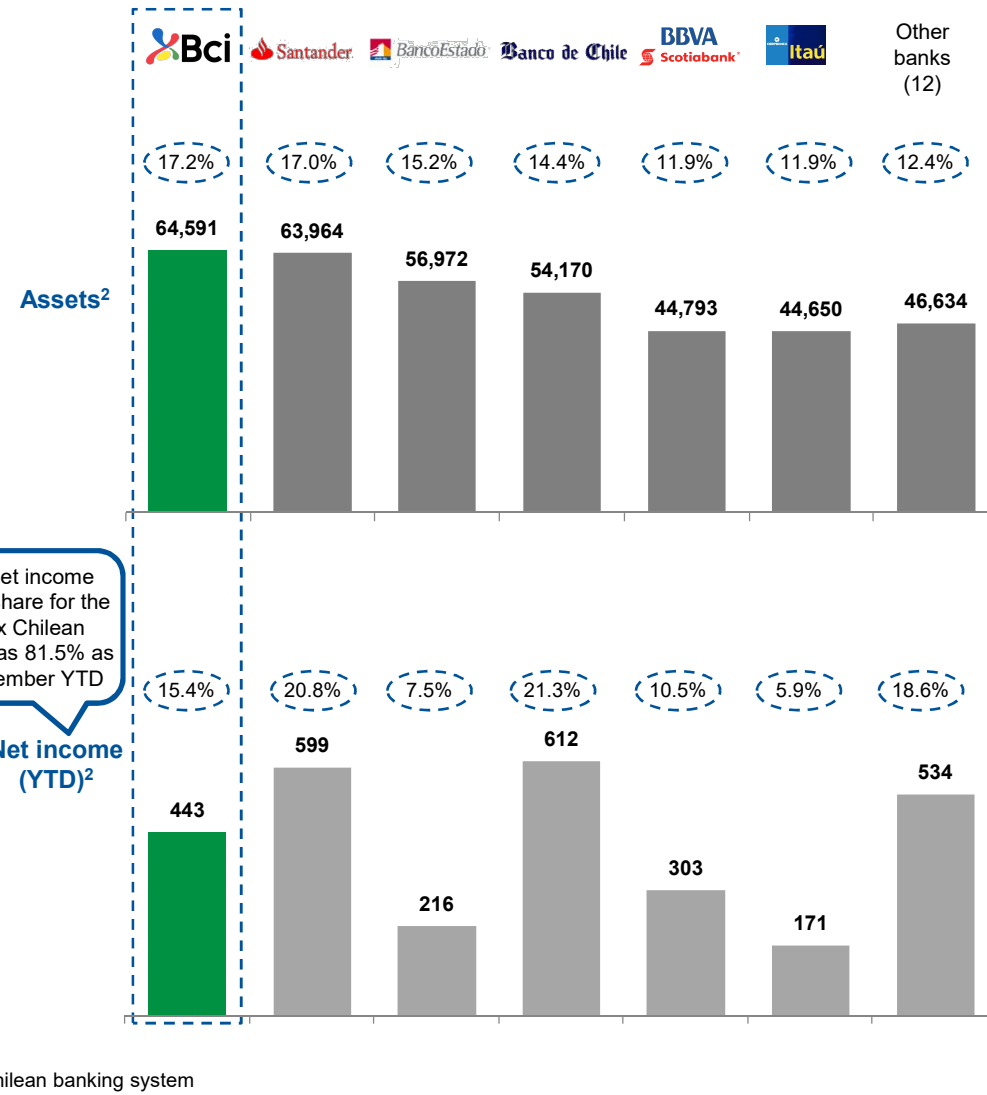
## Chilean banking system benchmark (local)

In US\$mm, as of September 2019



## Chilean banking system benchmark (consolidated)

In US\$mm, as of September 2019



Source: Company filings and Superintendencia de Bancos e Instituciones Financieras de Chile (SBIF)

Note: Figures are converted to US\$ using an FX of USD/CLP of 728.21 (October 1st 2019)

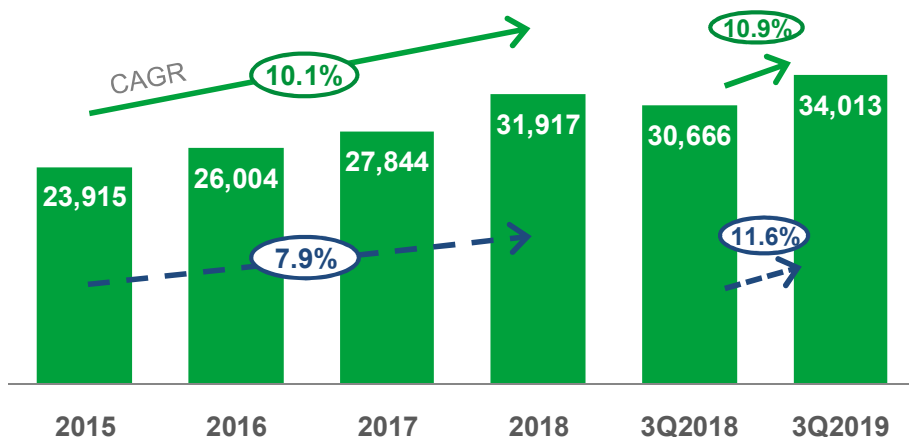
(1) Bci figures exclude CNB (City National Bank) and Itaú Corpbanca figures exclude Colombia operations

(2) Bci figures include CNB (City National Bank) and Itaú Corpbanca figures include Colombia operations

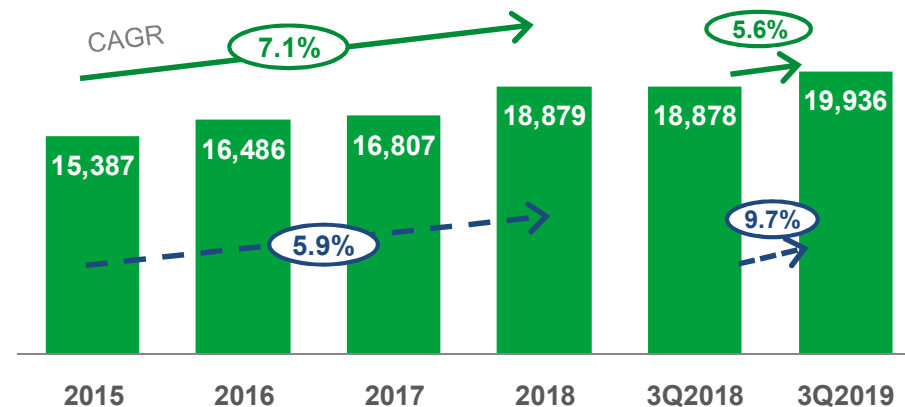
# ...increasing our stake in the retail Segment...



## Total loans (US\$mm)

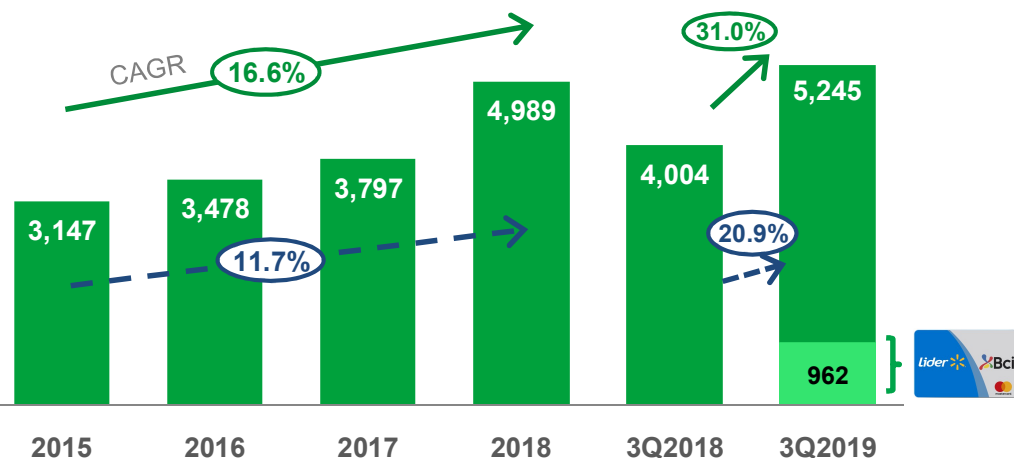


## Commercial & Interbank loans (US\$mm)

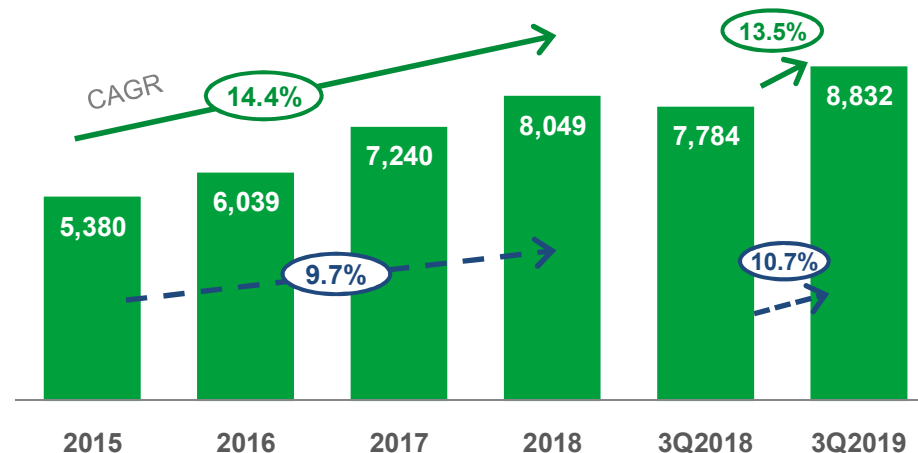


— Bci — System

## Consumer lending loans (US\$mm)



## Mortgage loans (US\$mm)



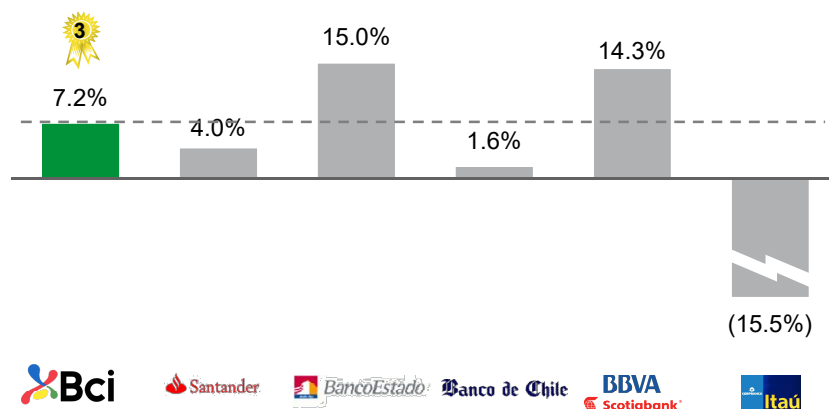
# Successful organic growth in Chile...



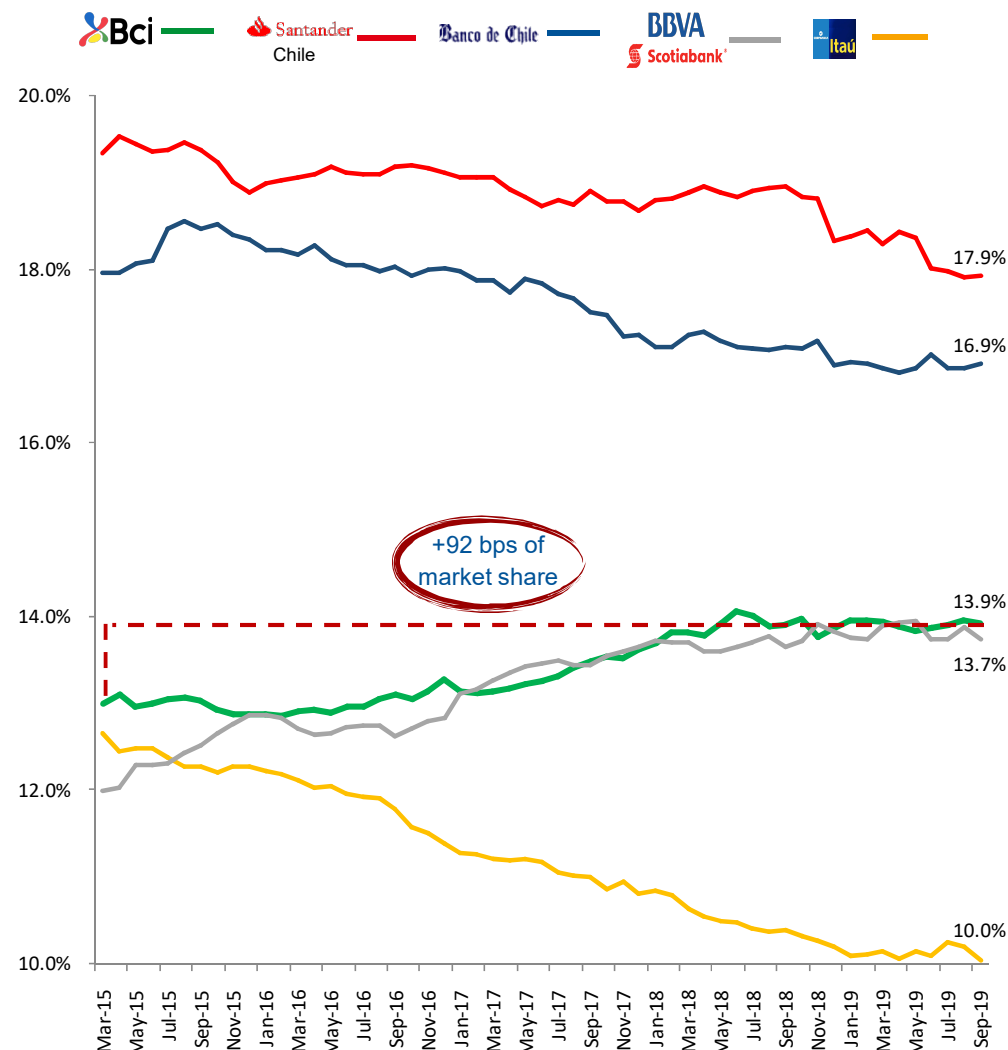
## Net income CAGR<sup>1</sup>

September 2015 – September 2019

Median = 6.7%

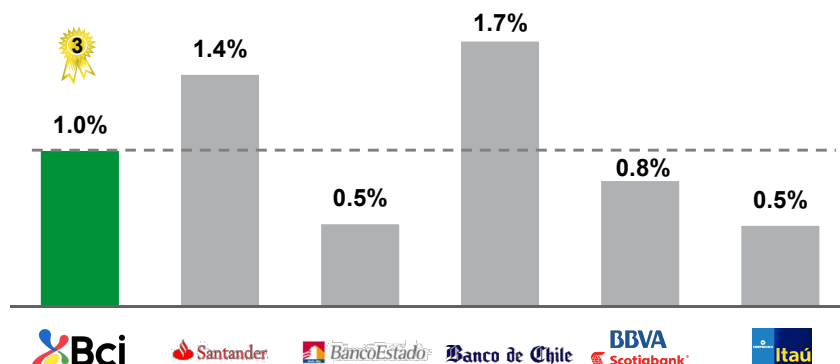


## Total loans market share - local<sup>2</sup> (%)



## Return on average assets (ROAA)<sup>1</sup>

as of September 2019



Source: CMF as of September 2019

<sup>1</sup> Figures include CNB and Itaú Corpbanca Colombia; <sup>2</sup> Bci figures exclude CNB (City National Bank) and Itaú Corpbanca figures exclude Colombia operations;

# ...with diversified and low funding cost...

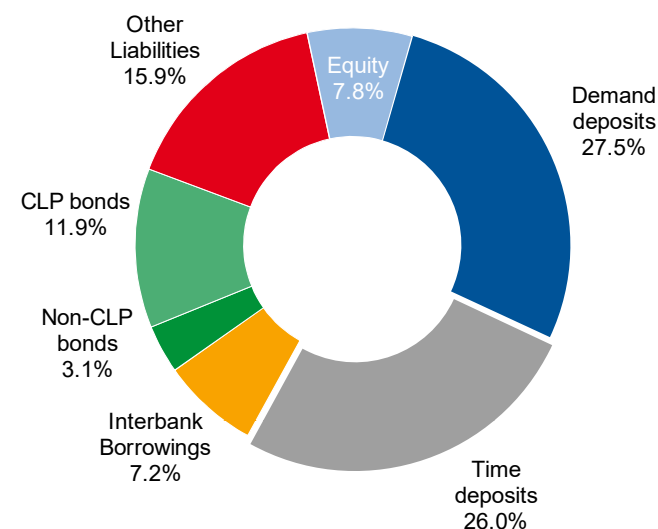


*In terms of maturity, currency and geography*

## Funding Sources

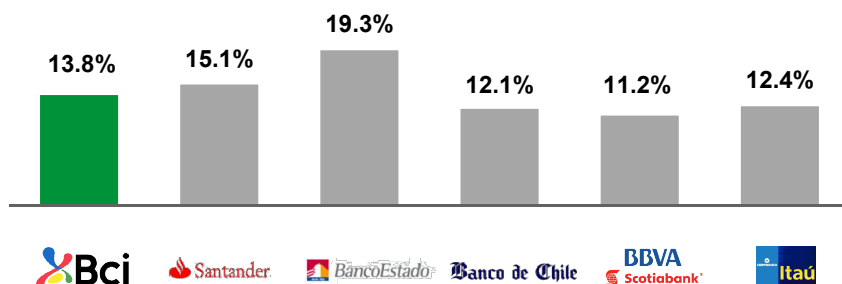
- Long term funding composed primarily of UF local bonds in the Chilean market, complemented by other international issuances, through our MTN program in US dollars, Euros, Swiss Francs, Japanese Yens and Australian dollars
- The long-term debt matches our long-term residential mortgage portfolio
- Short-term funding coming from commercial paper program managed out of its Miami branch which provides an additional source of US dollar funding

## Breakdown by type<sup>1</sup>



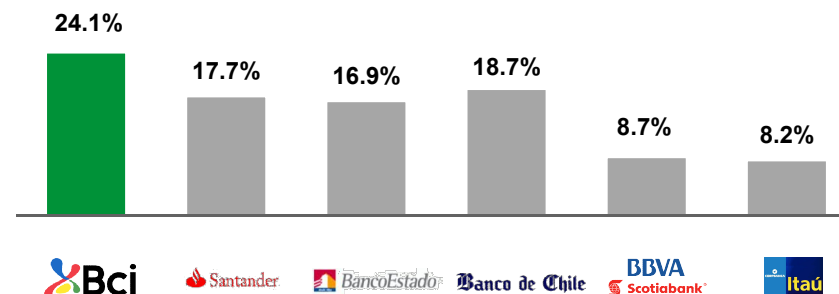
## Time Deposit market share

as of September 2019



## Current accounts & demand deposits market share

as of September 2019



Source: Company filings and CMF as of September 2019

Note: Figures are converted to US\$ using an FX of USD/CLP of 728.21 (October 1st 2019); Bci figures include CNB (City National Bank) and Itaú CorpBanca figures include Colombia operations; <sup>1</sup> Considers all of the Company's assets in Chile.

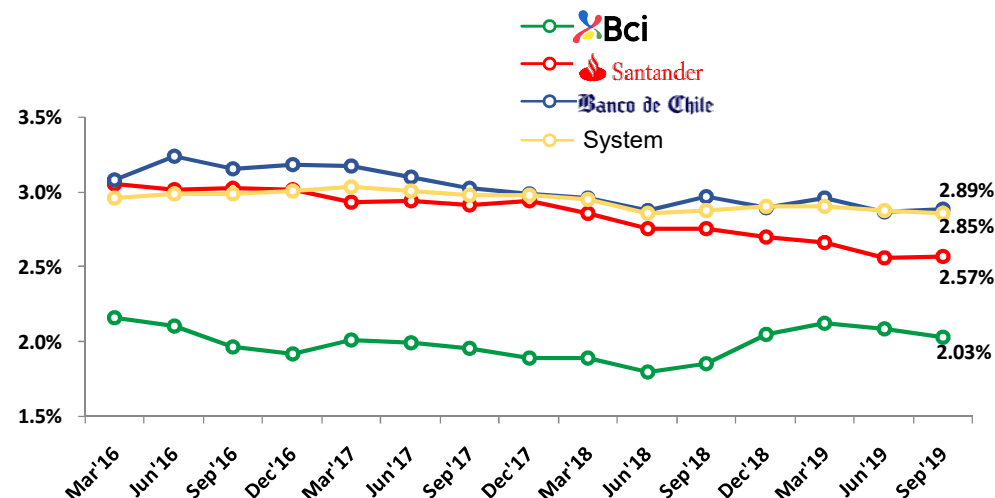
# ...while maintaining prudent risk



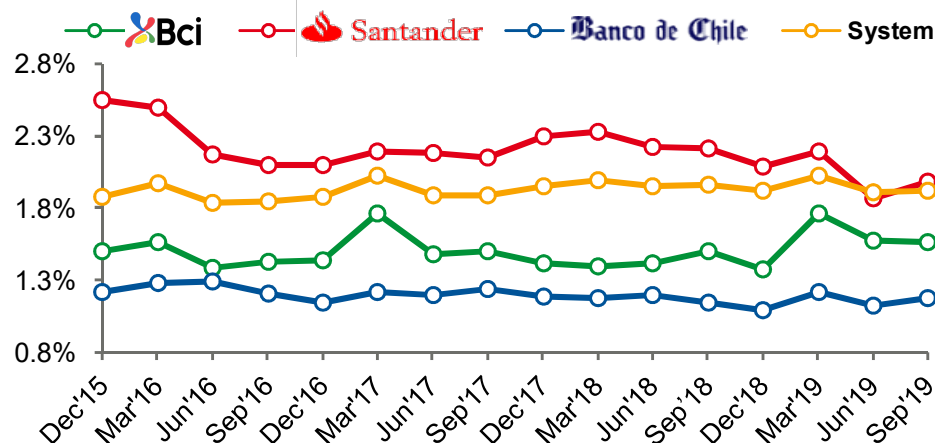
## Highlights

- Our loan growth has been accompanied by a well-established risk tolerance framework, which aims to decrease the credit risk perceived from loans from origination to the collection process
- Bci's asset quality is supported by proactive risk management and monitoring, as well as a continued focus
- Due to all these efforts, our risk ratios have remained at healthy levels over time and consistently below the system, despite significant loan growth
- Our loan portfolio is well diversified by business lines, economic sectors, and customers.
  - In terms of loan portfolio concentration, the 20 largest loans account for less than 10% of the bank's total loans

## Cost of risk index (Allowances / Average Gross Loans)



## NPLs (Delinquency +90 days / Loans)



Source: CMF. Figures as of September 2019

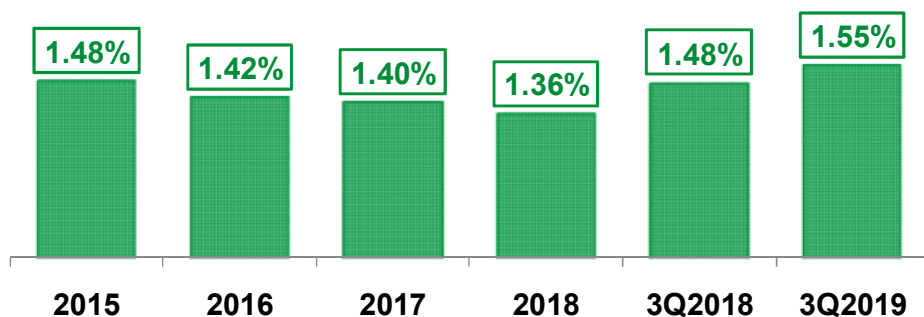
Note: NPLs are calculated excluding all banks' subsidiaries;

Cost of risk index and NPLs, includes operations of CNB and Itau Corpbanca Colombia;

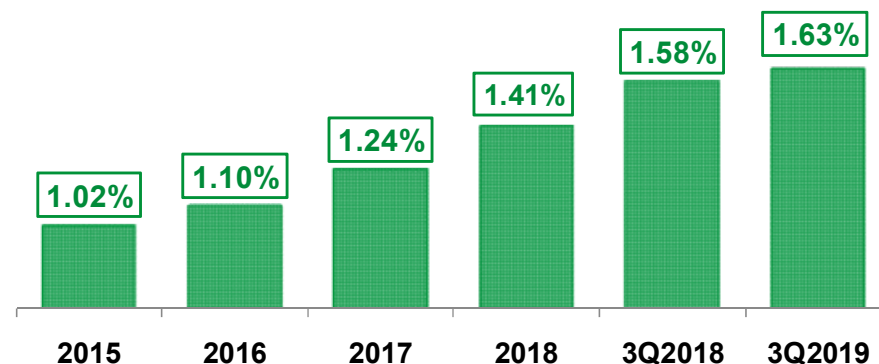
# Non-Performing Loans (NPLs)



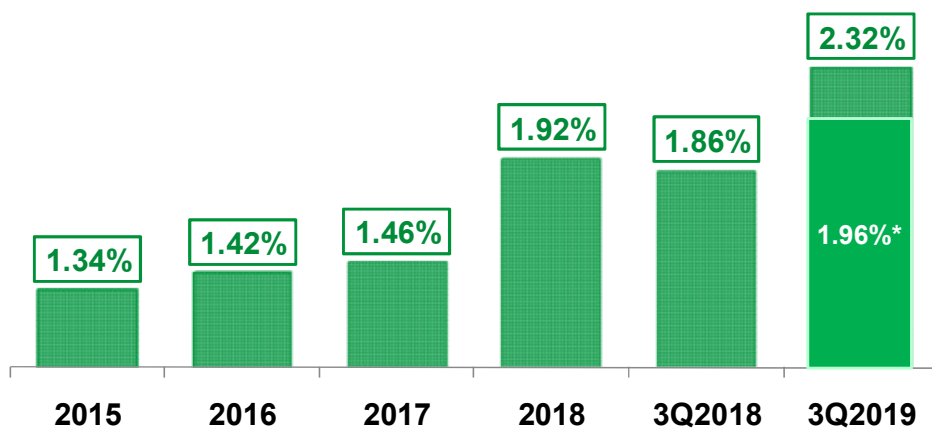
## NPL Ratio (NPLs/Total Loans)



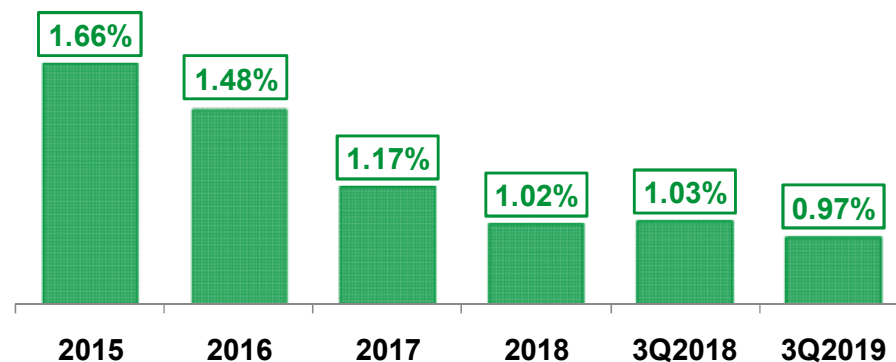
## NPL Ratio (Commercial & Interbank Loans)



## NPL Ratio (Consumer Loans)



## NPL Ratio (Mortgage Loans)

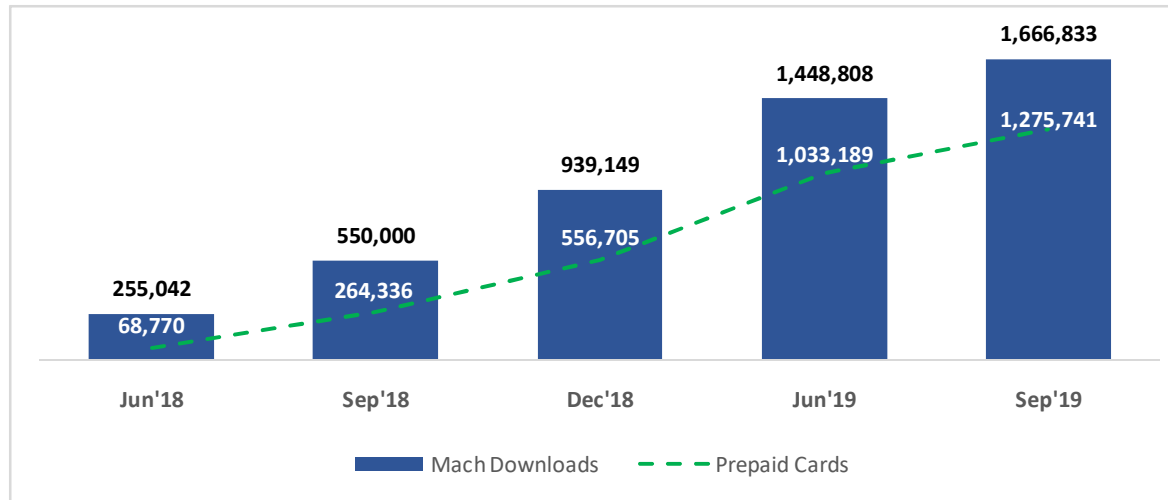


# Bci has implemented several initiatives that prepare it for the future

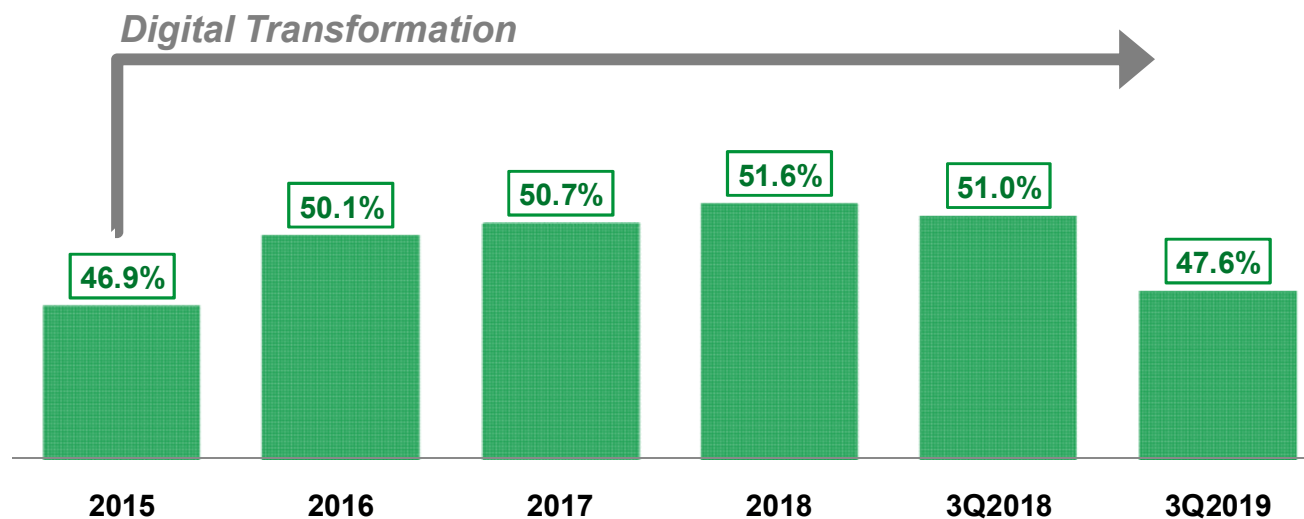


*Our strategy is rapidly embracing digital transformation*

## MACH: disruptive innovation rapidly penetrating the market



## We improve our efficiency ratio



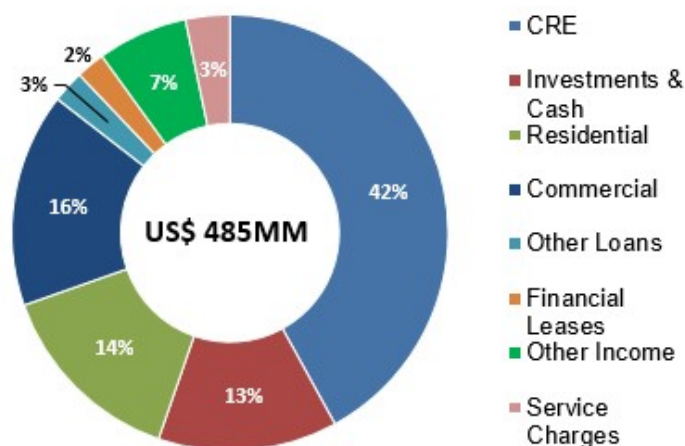
# City National Bank of Florida



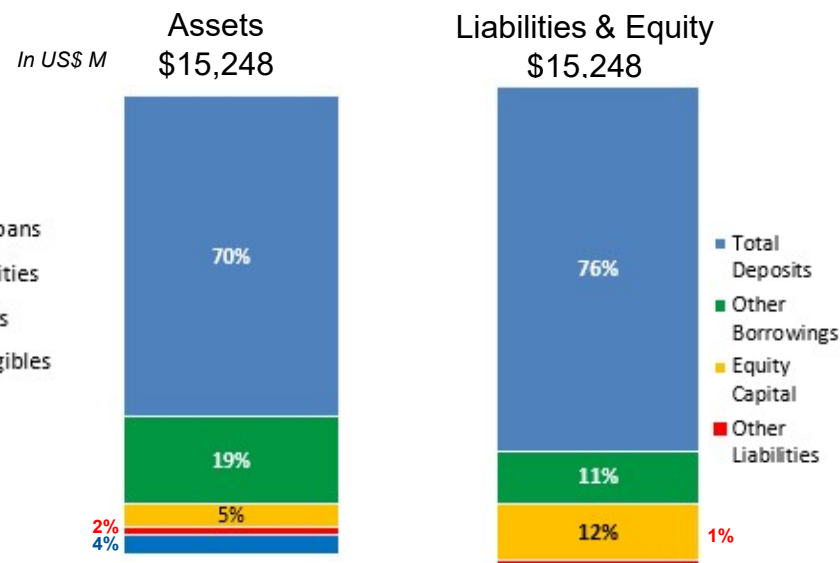
# CNB at a Glance



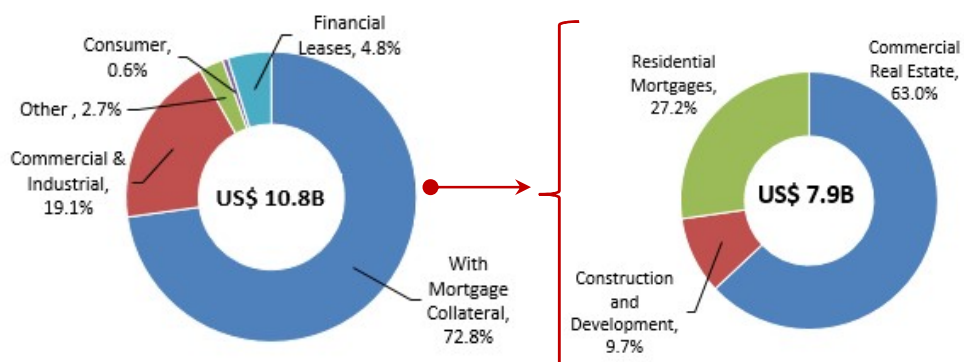
**Revenue Breakdown** as of Sept 30, 2019 (YTD)



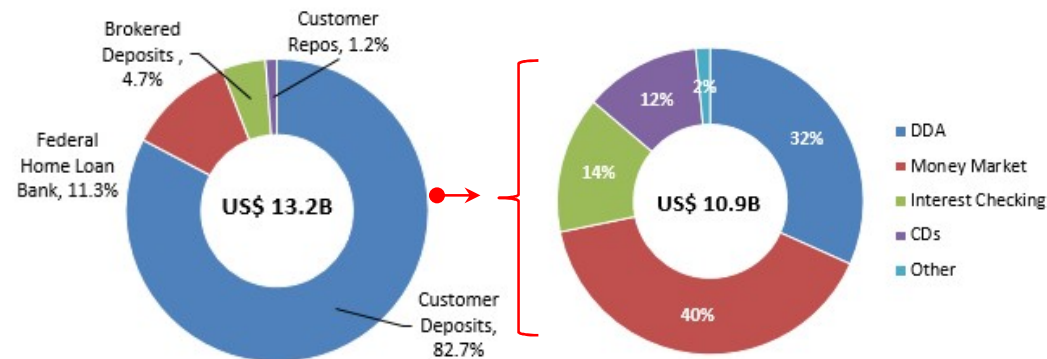
**Balance Sheet** as of Sept 30, 2019



**Gross Credit Portfolio Composition** as of Sept 30, 2019



**Funding Structure and Deposits** as of Sept 30, 2019



# Balance Sheet Consolidated



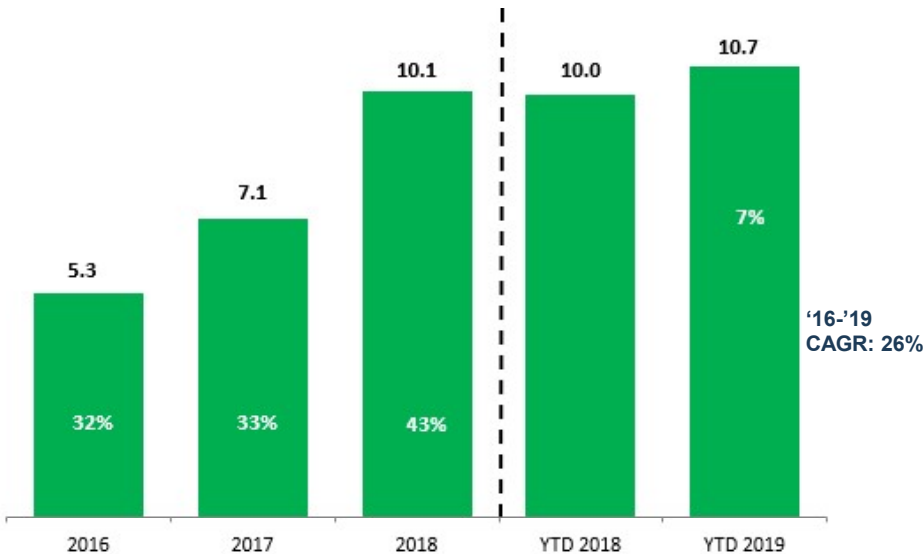
| BALANCE SHEET (\$ millions)               | Sep-18          | Dec-18          | Jun-19          | Sep-19          | \$ Var QoQ     | % Var QoQ    | \$ Var YoY     | \$ Var YoY    |
|-------------------------------------------|-----------------|-----------------|-----------------|-----------------|----------------|--------------|----------------|---------------|
| Commercial & Industrial                   | \$2,055         | \$2,041         | \$2,112         | \$2,062         | (\$50)         | -2.4%        | \$7            | 0.3%          |
| Commercial Mortgages                      | \$4,511         | \$4,518         | \$4,686         | \$4,958         | \$273          | 5.8%         | \$448          | 9.9%          |
| Residential Mortgages                     | \$2,061         | \$2,101         | \$2,101         | \$2,143         | \$42           | 2.0%         | \$82           | 4.0%          |
| RE Construction and Land                  | \$746           | \$784           | \$936           | \$765           | (\$171)        | -18.3%       | \$19           | 2.6%          |
| Other Loans                               | \$341           | \$312           | \$355           | \$361           | \$6            | 1.6%         | \$19           | 5.7%          |
| <b>Total Gross Loans</b>                  | <b>\$9,714</b>  | <b>\$9,756</b>  | <b>\$10,190</b> | <b>\$10,290</b> | <b>\$99</b>    | <b>1.0%</b>  | <b>\$575</b>   | <b>5.9%</b>   |
| <b>Total Gross Lease</b>                  | <b>\$552</b>    | <b>\$628</b>    | <b>\$687</b>    | <b>\$686</b>    | <b>(\$1)</b>   | <b>-0.1%</b> | <b>\$134</b>   | <b>24.3%</b>  |
| <b>Total Investments</b>                  | <b>\$2,710</b>  | <b>\$2,905</b>  | <b>\$2,930</b>  | <b>\$2,933</b>  | <b>\$3</b>     | <b>0.1%</b>  | <b>\$222</b>   | <b>8.2%</b>   |
| <b>Total Interest Bearings &amp; Cash</b> | <b>\$287</b>    | <b>\$387</b>    | <b>\$612</b>    | <b>\$612</b>    | <b>(\$1)</b>   | <b>-0.1%</b> | <b>\$324</b>   | <b>112.9%</b> |
| <b>Total Earning Assets<sup>1</sup></b>   | <b>\$13,155</b> | <b>\$13,563</b> | <b>\$14,303</b> | <b>\$14,411</b> | <b>\$108</b>   | <b>0.8%</b>  | <b>\$1,256</b> | <b>9.5%</b>   |
| <b>Total Assets</b>                       | <b>\$13,952</b> | <b>\$14,326</b> | <b>\$15,052</b> | <b>\$15,248</b> | <b>\$196</b>   | <b>1.3%</b>  | <b>\$1,297</b> | <b>9.3%</b>   |
| Non-Interest Bearing Deposits             | \$3,279         | \$3,248         | \$3,374         | \$3,444         | \$71           | 2.1%         | \$166          | 5.1%          |
| Int. Bearing Customer Deposits            | \$6,507         | \$7,330         | \$7,424         | \$7,445         | \$21           | 0.3%         | \$939          | 14.4%         |
| Brokered Deposits                         | \$872           | \$710           | \$1,008         | \$669           | (\$339)        | -33.6%       | (\$203)        | -23.2%        |
| <b>Total Deposits</b>                     | <b>\$10,657</b> | <b>\$11,288</b> | <b>\$11,806</b> | <b>\$11,559</b> | <b>(\$247)</b> | <b>-2.1%</b> | <b>\$902</b>   | <b>8.5%</b>   |
| Repos                                     | \$154           | \$178           | \$98            | \$161           | \$63           | 64.4%        | \$7            | 4.5%          |
| FHLB and Other Borrowings                 | \$1,290         | \$1,015         | \$1,200         | \$1,500         | \$300          | 25.0%        | \$210          | 16.3%         |

- Loans and leases increased by \$98MM in the quarter & \$709MM YoY as the Bank moderates its loan growth objectives
- The reduction in construction and land loans is due to the completion of several projects that were transferred to commercial mortgages
- Non-interest bearing deposits increased by \$71MM QoQ and by \$166MM YoY due to the Bank's ongoing focus on sales effectiveness practices
- Customer deposit growth of \$1.1B significantly exceeds loan & lease growth of \$709MM YoY, thereby further enhancing the Bank's overall liquidity position

# Financial Highlights: Sustained and Stable Growth



**Net Loans (US\$BN) as of Sept 30, 2019**



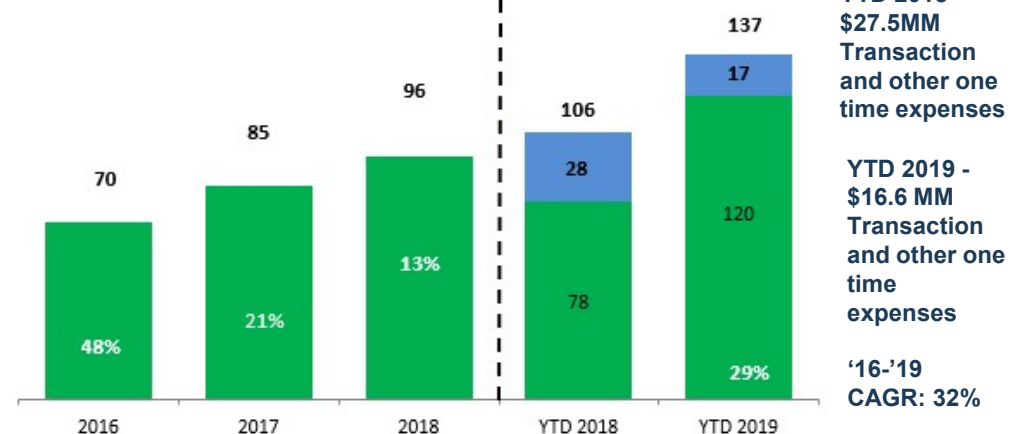
**Deposits (US\$BN) as of Sept 30, 2019**



**Tier 1 Capital (US\$MM) as of Sept 30, 2019**



**\*Net Income (US\$MM) as of Sept 30, 2019**



# Consolidated Income Statement



| INCOME STATEMENT (\$ millions)     | 3rd Qtr<br>2018 | 4th Qtr<br>2018 | 2nd Qtr<br>2019 | 3rd Qtr<br>2019 | \$ Var<br>QoQ | % Var QoQ   |   | YTD 2018       | YTD 2019       | \$ Var<br>YoY | % Var YoY    |   |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|---------------|-------------|---|----------------|----------------|---------------|--------------|---|
| (+) Net Interest Income            | \$101.5         | \$100.9         | \$100.8         | \$100.6         | -\$0.2        | -0.2%       | ● | \$254.3        | \$304.3        | \$50.0        | 19.7%        | ● |
| (+) Non-Interest Income            | \$11.0          | \$12.2          | \$14.1          | \$19.3          | \$5.2         | 36.7%       | ● | \$31.1         | \$48.3         | \$17.2        | 55.4%        | ● |
| <b>(=) Operating Income</b>        | <b>\$112.5</b>  | <b>\$113.1</b>  | <b>\$114.9</b>  | <b>\$119.9</b>  | <b>\$5.0</b>  | <b>4.4%</b> | ● | <b>\$285.4</b> | <b>\$352.6</b> | <b>\$67.2</b> | <b>23.6%</b> | ● |
| (-) Personnel Expenses             | \$48.4          | \$45.6          | \$30.5          | \$31.4          | \$0.9         | 2.9%        | ● | \$106.4        | \$94.5         | -\$11.9       | -11.2%       | ● |
| (-) Occupancy & Equipment Expenses | \$6.1           | \$7.7           | \$5.5           | \$5.5           | -\$0.1        | -1.5%       | ● | \$13.1         | \$16.5         | \$3.5         | 26.5%        | ● |
| (-) Other Non-Interest Expenses    | \$13.7          | \$18.8          | \$15.3          | \$16.5          | \$1.2         | 8.0%        | ● | \$42.3         | \$47.7         | \$5.3         | 12.6%        | ● |
| <b>(=) Core Earnings</b>           | <b>\$44.3</b>   | <b>\$41.0</b>   | <b>\$63.6</b>   | <b>\$66.6</b>   | <b>\$3.0</b>  | <b>4.7%</b> | ● | <b>\$123.6</b> | <b>\$193.9</b> | <b>\$70.3</b> | <b>56.9%</b> | ● |
| (-) Provision Expense              | \$2.6           | \$9.4           | \$4.2           | \$1.5           | -\$2.7        | -64.4%      | ● | \$9.7          | \$10.6         | \$0.9         | 9.6%         | ● |
| (-) Amortization Expense           | \$8.0           | \$8.0           | \$8.1           | \$8.1           | \$0.0         | 0.0%        | ● | \$12.2         | \$24.4         | \$12.3        | 100.5%       | ● |
| (+) CVA Adjustments                | \$0.1           | -\$1.1          | -\$1.7          | -\$1.6          | \$0.2         | -10.7%      | ● | \$0.3          | -\$4.4         | -\$4.7        | -1479.4%     | ● |
| <b>(=) Net Income before Taxes</b> | <b>\$33.8</b>   | <b>\$22.4</b>   | <b>\$51.9</b>   | <b>\$55.3</b>   | <b>\$3.4</b>  | <b>6.6%</b> | ● | <b>\$102.0</b> | <b>\$156.8</b> | <b>\$54.7</b> | <b>53.6%</b> | ● |
| (-) Tax Expense                    | \$7.8           | \$5.0           | \$12.6          | \$12.5          | -\$0.1        | -0.9%       | ● | \$23.7         | \$36.7         | \$13.0        | 55.0%        | ● |
| <b>(=) Net Income after Taxes</b>  | <b>\$26.0</b>   | <b>\$17.5</b>   | <b>\$39.3</b>   | <b>\$42.8</b>   | <b>\$3.5</b>  | <b>9.0%</b> | ● | <b>\$78.3</b>  | <b>\$120.0</b> | <b>\$41.7</b> | <b>53.2%</b> | ● |
| <b>Normalized Net Income</b>       | <b>\$42.6</b>   | <b>\$34.4</b>   | <b>\$44.5</b>   | <b>\$48.8</b>   | <b>\$4.3</b>  | <b>9.6%</b> | ● | <b>\$105.9</b> | <b>\$136.6</b> | <b>\$30.8</b> | <b>29.1%</b> | ● |

- Net income of \$120MM is 53% higher than the prior year due to the success of the TotalBank transaction
- While net interest income increased by 20% YoY, net interest income is flat over the linked quarter despite the challenging interest rate environment
- Core earnings improved by \$70MM or 57% YoY and are propelled by the TotalBank transaction that closed in June 2018
- The \$12MM increase in the intangible amortization is the result of the intangibles created in the TotalBank transaction

**City National Bank's core earnings increased 57% year-over-year**

# Key Metrics



|                         | 2014   | 2015   | 2016   | 2017   | 2018   | 2019    | Q3 2019 |
|-------------------------|--------|--------|--------|--------|--------|---------|---------|
| Loans & Leases/ Assets  | 61.90% | 62.40% | 64.50% | 69.44% | 70.57% | 70.18%  | 70.18%  |
| Loans / Deposits        | 79.60% | 90.10% | 95.00% | 90.28% | 89.57% | 92.59%  | 92.59%  |
| DDA / Deposits          | 44.00% | 43.30% | 37.70% | 32.16% | 28.88% | 30.00%  | 30.00%  |
| ROAA                    | 0.85%  | 0.80%  | 0.96%  | 0.58%  | 0.76%  | 1.08%   | 1.12%   |
| Normalized ROAA         | 0.85%  | 0.80%  | 0.96%  | 0.93%  | 1.16%  | 1.23%   | 1.28%   |
| ROAE                    | 4.40%  | 4.80%  | 7.16%  | 4.98%  | 6.82%  | 9.01%   | 9.29%   |
| Normalized ROAE         | 4.40%  | 4.80%  | 7.16%  | 8.00%  | 10.39% | 10.26%  | 10.59%  |
| NIM                     | 3.40%  | 3.20%  | 3.20%  | 3.03%  | 3.05%  | 2.93%   | 2.84%   |
| Efficiency              | 55.20% | 54.00% | 48.79% | 47.28% | 58.68% | 45.57%  | 45.06%  |
| Normalized Efficiency   | 55.20% | 54.00% | 48.79% | 49.03% | 44.90% | 44.42%  | 43.43%  |
| NPLs                    | 0.37%  | 0.36%  | 0.40%  | 0.30%  | 0.34%  | 0.33%   | 0.33%   |
| ALLL + Loan Mark / NPLs | 383%   | 283%   | 196%   | 193%   | 177%   | 178.64% | 178.64% |
| Total RBC               | 17.10% | 18.40% | 15.16% | 12.48% | 13.60% | 14.12%  | 14.12%  |
| Tier 1 Leverage Ratio   | 12.59% | 13.70% | 11.63% | 10.10% | 10.44% | 10.76%  | 10.76%  |

| In US\$mm             | 2014  | 2015  | 2016  | 2017   | 2018   | 2019   | Q3 2019 |
|-----------------------|-------|-------|-------|--------|--------|--------|---------|
| Net Loans & Leases    | 3,311 | 4,041 | 5,324 | 7,062  | 10,110 | 10,702 | 10,702  |
| Total Assets          | 5,353 | 6,478 | 8,252 | 10,170 | 14,326 | 15,248 | 15,248  |
| Deposits              | 4,159 | 4,483 | 5,580 | 7,822  | 11,288 | 11,559 | 11,559  |
| DDA (non interest)    | 1,831 | 1,942 | 2,103 | 2,515  | 3,260  | 3,467  | 3,467   |
| Tangible Equity       | 761   | 845   | 922   | 982    | 1,452  | 1,621  | 1,621   |
| Net Income            | 43    | 47    | 70    | 52     | 96     | 120    | 43      |
| Normalized Net Income | 43    | 47    | 66    | 85     | 146    | 137    | 49      |

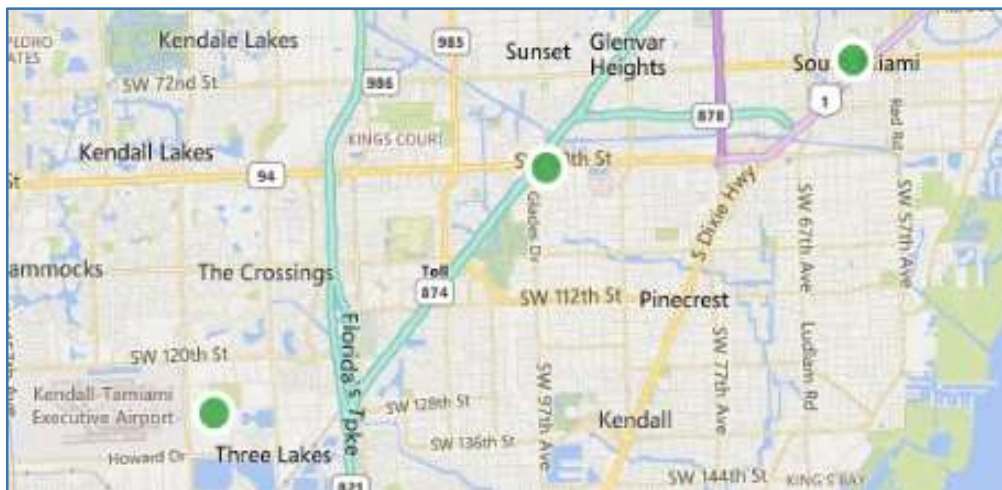
Source: City National Bank

# Executive Banking Corporation Franchise Overview



## Franchise Overview

- ✚ Privately-held community bank in Miami, which offers a comprehensive range of traditional banking products and services for businesses and individuals, and which has been managed by its controlling shareholder since its origin
  - Prominent presence in the Miami-Dade banking market that has been built methodically for over 40 years
- ✚ Fundamentally sound, relationship-driven business model with a diverse loan and deposit base, strong asset quality and experience in the HOA deposit niche
- ✚ Strong management team that successfully guided Executive through the great recession and positioned the bank for continued future growth
- ✚ Transaction announced Sept. 2019 & expected to close 1H 2020
  - Accretive to CNB earnings in first full year by over 4%
  - 8.2x ENB's LTM earnings + cost savings as of June 30, 2019



## Historical Financial Performance

(Dollars in US\$ Thousands)

|                                                 | Year Ended December 31, |           | YTD as of |
|-------------------------------------------------|-------------------------|-----------|-----------|
|                                                 | 2017                    | 2018      | 9/30/2019 |
| <b>Balance Sheet</b>                            |                         |           |           |
| Total Assets                                    | \$404,822               | \$424,389 | \$467,872 |
| Gross Loans                                     | \$323,926               | \$362,105 | \$383,906 |
| Total Deposits                                  | \$359,631               | \$364,986 | \$391,560 |
| Noninterest-Bearing Deposits / Deposits         | 21.2%                   | 19.3%     | 18.9%     |
| Gross Loans / Deposits                          | 90.1%                   | 99.2%     | 98.0%     |
| <b>Capital</b>                                  |                         |           |           |
| Total Common Equity                             | \$37,659                | \$40,369  | \$42,816  |
| Total Equity                                    | \$39,016                | \$41,726  | \$44,173  |
| Total Risk-Based Capital Ratio <sup>1</sup>     | 16.57%                  | 16.19%    | 14.32%    |
| <b>Earnings &amp; Profitability<sup>2</sup></b> |                         |           |           |
| Net Income                                      | \$1,987                 | \$2,993   | \$1,826   |
| ROAA                                            | 0.57%                   | 0.70%     | 0.55%     |
| ROAE                                            | 6.24%                   | 7.71%     | 5.67%     |
| Net Interest Margin                             | 3.54%                   | 3.75%     | 3.60%     |
| Efficiency Ratio                                | 77.94%                  | 70.85%    | 76.14%    |
| <b>Asset Quality</b>                            |                         |           |           |
| NPLs / Loans                                    | 0.38%                   | 0.05%     | 0.49%     |
| NPAs / Assets                                   | 0.30%                   | 0.04%     | 0.40%     |
| Loan Loss Reserves / Loans                      | 1.31%                   | 1.32%     | 1.29%     |

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